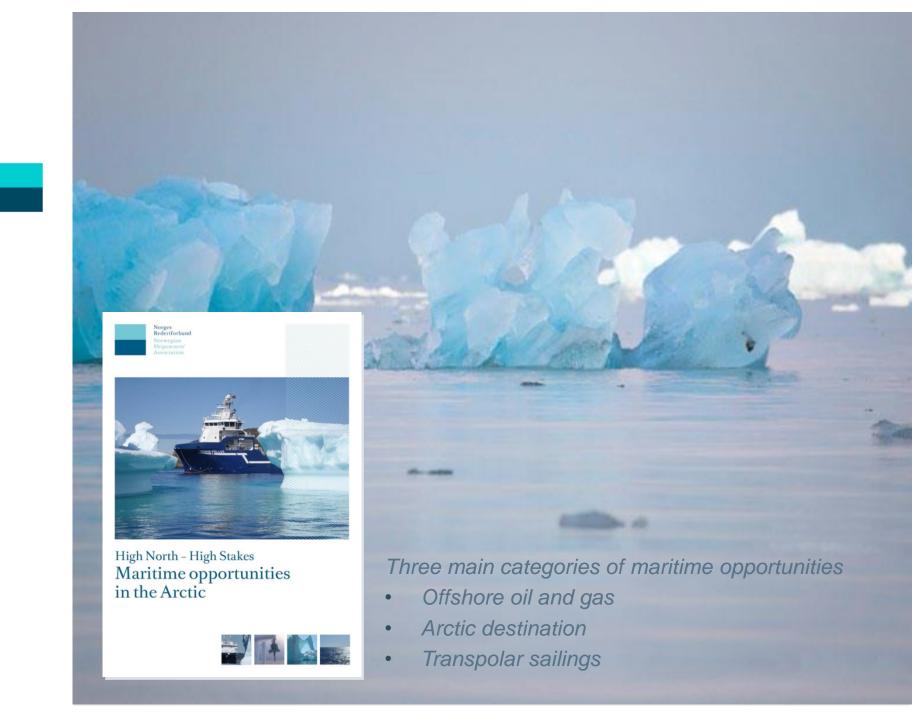
FAST-CHANGING HIGH NORTH

HIGH NORTH DIALOG 2015

Hanna Lee Behrens Executive director, Norwegian Shipowners` Association

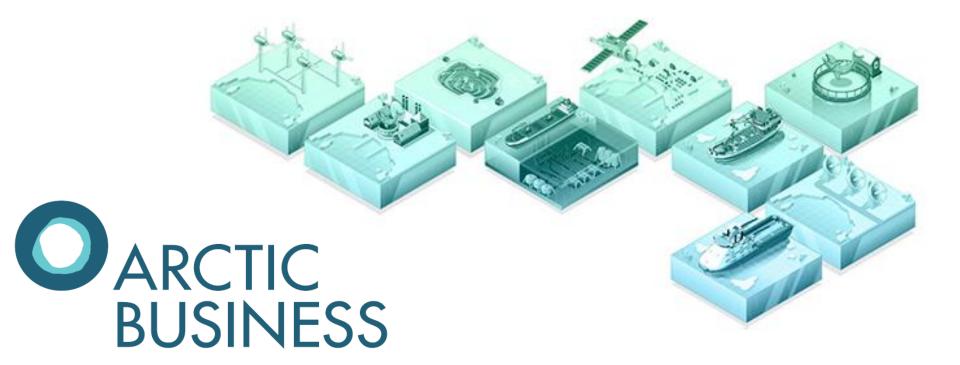


Norges Rederiforbund Norwegian Shipowners' Association



ARCTIC OPERATIONS - EXTREME CHALLENGES





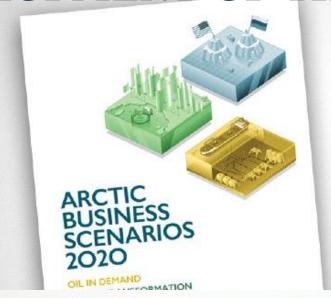
Vision

Committed to improving the state of the Arctic

Mission

Engaging, educating and committing the business community to a sustainable development of the Arctic

DEVELOPMENT OF THE ARCTIC



SCENARIO 1 OIL ON DEMAND



SCENARIO 2
GREEN
TRANSFORMATION



SCENARIO 3 RE-FREEZE



